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**ASM**

**EXIN Agile Scrum Master**

## Exam A

### QUESTION 1

A Scrum Team suggests to have a project with 3 Sprints of 2 weeks, while the customer suggests 1 Sprint of 6 weeks.

What is the **greatest** advantage of having 3 Sprints of 2 weeks?



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- A. The customer has to invest fewer time.
- B. The team can inspect and adapt 2 times.
- C. The team delivers more Story Points.



**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

### QUESTION 2

Kevin is a Product Owner for a retail organization. The Product Backlog for his immense marketing tool project has 200 Product Backlog Items.

Into what should he group the smaller Stories together?

- A. Epics
- B. Themes
- C. User Stories
- D. Views

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

Reference: <http://www.agilemarketing.net/epic-vs-theme-2/>

### QUESTION 3

Company X-AppGo is very interested in getting the benefits of both the ITIL® Framework and the Agile principles. They want to establish a disciplined service based approach, while reducing lead time in releasing application enhancements and improvements to their customer base.

Based on the above scenario, which would be the **best** processes to **start** integrating Agile into the ITIL® Framework?

- A. Service Design and Service Transition
- B. Service Strategy and Service Design
- C. Service Strategy and Service Operation
- D. Service Transition and Service Operation

**Correct Answer:** D

**Section:** (none)

**Explanation**

**Explanation/Reference:**



### QUESTION 4

Which information Radiator can the team use **best** during the Sprint to track the work?

- A. Gantt chart
- B. Product Backlog
- C. Release Burn Up
- D. Task board

**Correct Answer:** D

**Section:** (none)

**Explanation**

**Explanation/Reference:**

### QUESTION 5

A Scrum Team has agreed on the following definition of Potentially Shippable:

*Potentially Shippable increments must be tested and must meet the Conditions of Satisfaction provided by the Product Owner.*

Why is it important to include 'tested' in the definition of what is Potentially Shippable?

- A. Increments are not 'Done' without testing for bugs.
- B. Increments that have passed these tests will be sent out.
- C. Testing shows how well the increments are integrated.
- D. The increments must be tested to be cohesive.

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

### QUESTION 6

Your company wants to be highly responsive to bug reports or feature requests from your customers. For your customers it is more important to have confidence in the date by which you promise to have a fix than an occasional quick fix.

What part of Scrum allows you to have this predictability?



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- A. Agile planning
- B. The Velocity of the Team
- C. Working in strict timeboxes

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

**QUESTION 7**

When two companies merge, there is often a lack of communication and transparency between locations.

What can **best** be done to reduce the risk of full-scale blow-ups between locations?

- A. Establish the 'connector role' within the team
- B. Establish collaborating colocated teams
- C. Establish deliberately colocated teams
- D. Establish deliberately distributed teams

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**



**QUESTION 8**

What is one of the risks if the Scrum Master is also a programmer on the team?

- A. The Scrum Master does not have the required people skills.
- B. The Scrum Master cannot stay away from critical path activities.
- C. The Scrum Master tries to push through changes to the process.

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

**QUESTION 9**

A team finds bugs in a feature.

What is the **best** action to take?

- A. Create a task "Correct bugs" and estimate it.
- B. Create a task "Correct bugs" and let the Product Owner prioritize it.
- C. Create a User Story "As a client I want a zero defect product" and estimate it.
- D. Create a User Story "As a client I want a zero defect product" and let the Product Owner prioritize it.

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

#### QUESTION 10

Your company has discovered that it takes more than high quality, low cost, and differentiation to excel. It also takes speed and flexibility. This calls for a different approach: you are aware that the current process is not delivering acceptable results.

What would be the next activity after becoming aware?

- A. Ability to succeed with Scrum
- B. Desire to adopt Scrum as a way to address current problems
- C. Promotion of Scrum through sharing experiences so that we remember and others can see our successes
- D. Transfer of the implications of using Scrum throughout the company

**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

#### QUESTION 11

How can pair programming help with adopting Agile?

- A. It helps recognizing who wrote which code
- B. It is beneficial to knowledge transfer
- C. It makes development faster and cheaper

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

#### QUESTION 12

Company ABC always works in the following way: The business chooses a set of requirements that it believes will add business value. It communicates the requirements to the IT organization. The IT organization responds back with a plan and estimates of cost and schedule. The business agrees to that plan. The IT organization executes the plan and delivers a product to the business.

What type of framework is company ABC following?

A. DevOps

B. DSDM



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C. Lean

D. Waterfall

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**

#### QUESTION 13

The ability for a Scrum Team to self-organize around the goals of a project is fundamental to all Agile methodologies.

Why is a Scrum Team a self-organized team?

- A. Because it helps the Scrum Team to make their own decisions in the project
- B. So that the Scrum Team commits to their work and feels responsible
- C. To ensure that decisions are made by a collective instead of an individual

**Correct Answer:** A

**Section:** (none)

**Explanation**

**Explanation/Reference:**

#### QUESTION 14

For a cross-functional team, it is important that all skills, that are necessary to go from an idea to an implemented feature, are represented within the team.

What consequence can this have when you start Agile Scrum?

- A. Coaches must be hand-selected for new teams
- B. Rapid improvements are no longer possible
- C. The team size is slightly larger than desired



**Correct Answer:** C

**Section:** (none)

**Explanation**

**Explanation/Reference:**

#### QUESTION 15

You realize that the most experienced member on your team, who is also the longest-tenured developer in the organization, is a skeptic and resisting the transition to Scrum in small, but important, ways.

What is a good way of overcoming the resistance presented by skeptics?

- A. Change the composition of the team
- B. Create dissatisfaction with the status quo
- C. Provide training and information



D. Reiterate and reinforce the commitment

**Correct Answer:** D

**Section:** (none)

**Explanation**

**Explanation/Reference:**

#### **QUESTION 16**

What is the **main** reason to limit Scrum Teams to 9 team members?

- A. Feeding more than 9 team members pizza is unpractical.
- B. Smaller teams are generally more productive.
- C. There is a maximum of 9 functions in development.

**Correct Answer:** B

**Section:** (none)

**Explanation**

**Explanation/Reference:**



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