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CSM-001

Certified Scrum Master (CSM)

Exam A

QUESTION 1

Which of the following is not a Scrum cycle activity?



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- A. Sprint retrospective
- B. Daily scrum
- C. Weekly inspection
- D. Sprint planning

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:



QUESTION 2

Which of the following statements best describes Product Backlog items?

- A. Undefined or poorly defined Product Backlog items should be placed on the Product Backlog with a low priority
- B. All Product Backlog items are the result of a(n) analysis, requirements and/or design phase(s).
- C. Undefined or poorly defined Product Backlog items should be kept out from the Product Backlog until sufficient detail is known.
- D. Every Product Backlog item, whether low priority or high priority, should possess sufficient detail for the Team to complete in a Sprint.

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 3

_____ constitute the Sprint Backlog and are often estimated in hours?

- A. User Stories
- B. Use Cases
- C. Features
- D. Tasks

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 4

Under what circumstances should separate Product Backlogs be maintained?

- A. There are several Product Owners for one product. Each Product Owner should have their own Product Backlog
- B. There are multiple teams working on independent products. Each unique combination of team and product should have an independent Product Backlog
- C. There are multiple product features being developed by the same team.
- D. There are multiple teams working on the components of the same product. Each team should an independent Product Backlog

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 5

Who determines whether the development team has been assigned enough work in a Sprint?

- A. The Development Team
- B. The Product Owner
- C. The Product Owner and the Scrum Master
- D. The Scrum Master

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 6

Which of the following is not a Product Owner responsibility?.



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- A. Maintaining the Product Backlog with current information
- B. Working with stakeholders to determine and detail product features
- C. Assigning tasks to team members
- D. Prioritizing the Product Backlog



Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 7

Which of the following activities do not occur at the end of the Sprint? (Choose two)

- A. Software development
- B. Release deployment
- C. Sprint review meeting

D. Quality assurance testing

Correct Answer: AD

Section: (none)

Explanation

Explanation/Reference:

QUESTION 8

What does the Scrum Development Team attempt to develop at every Sprint?

- A. A product that is ready for customer delivery
- B. A completed Sprint Backlog
- C. A product that is ready for QA and/or QC testing
- D. A product increment that is potentially-ready for customer delivery

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:



QUESTION 9

A _____ is created during the first half of the Sprint planning meeting and a _____ is created during the second half of the Sprint planning meeting?

- A. Sprint Backlog, collection of tasks
- B. Product Backlog, collection of tasks
- C. Sprint Goal, Sprint Backlog
- D. Product Backlog, Sprint Backlog

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 10

The Sprint planning meeting is comprised of how many sections?

- A. 4
- B. 3
- C. 2
- D. 1

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 11

What is the maximum duration of each Sprint planning meeting section?



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- A. 1 hour
- B. 30 minutes
- C. 4 hours
- D. 2 hours
- E. 15 minutes

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 12

From the activities given, which is the latest step in sequence of the Scrum framework?

- A. Daily scrum
- B. Sprint retrospective
- C. Sprint review
- D. Sprint planning

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 13

Which of the following is not a Scrum Master responsibility?



- A. Establish priorities together with product owner for Product Backlog items
- B. Preventing Senior Management from shifting team priorities
- C. Empowering the team
- D. Socializing scrum throughout the organization

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 14

Which of the following is reflected in a Sprint Burn down Chart?

- A. Team Members Name
- B. Number of Product Backlog Items Completed

- C. Number of Tasks Remaining
- D. Work Hours Remaining

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 15

How many hours per day should a person on a Scrum team work?

- A. A sustainable pace, usually from 7-8 hours per day.
- B. An "ideal day" measuring only when he or she is productive.
- C. However many hours are needed to get the work done.
- D. 14 hours.

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:



QUESTION 16

According to Scrum, the amount of time for a team to plan Sprint activities is expressed in what unit of time?

- A. Weeks
- B. Days
- C. Hours
- D. Minutes

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 17

You are the Scrum Master and your Development Team of 6 members has completed six Sprints with the following information:

Sprint 1: 10 pontos

Sprint 2: 11 pontos

Sprint 3: 15 pontos

Sprint 4: 14 pontos

Sprint 5: 15 pontos

Sprint 6: 10 pontos

The remaining story points for product development total 42. What is the approximate number of Sprint required to complete product development?

- A. 6
- B. 5
- C. 4
- D. 3

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

**QUESTION 18**

Under what circumstances should the Product Backlog be reprioritized?

- A. The Scrum Master should reprioritize the Product Backlog only at the end of a new Sprint
- B. The Scrum Master should reprioritize the Product Backlog only at the beginning of a new Sprint
- C. The Team should reprioritize the Product Backlog only at the end of a new Sprint.
- D. The Product Owner should reprioritize the Product Backlog whenever new information is learned

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 19

How could the team and other stakeholders know if a product backlog item is done?



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- A. They should ask to the member's development team
- B. They should compare what was done, against the definition of Done established by the Scrum Team
- C. Ask the Product Owner
- D. Ask the Manager

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

**QUESTION 20**

What is the primary objective of the daily scrum?

- A. To share with the team what each member has completed in the Sprint, what each member will work on next, and to report progress roadblocks
- B. To give a status report to the Product Owner on what each member has completed in the Sprint, what each member will work on next, and to report progress roadblocks.
- C. To discuss work details with the team since every team member must attend the meeting
- D. To give a status report to the Scrum Master on what each member has completed in the Sprint, what each member will work on next, and to report progress roadblocks.

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 21

Which statement best describes what it means for an activity to be time-boxed?

- A. The activity must take place on a particular date
- B. The activity must start at a particular time
- C. There is a maximum time limit for the activity
- D. There is a recommended amount of time for the activity

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:



QUESTION 22

Which statement below best describes the primary objective of the Sprint Review?

- A. The primary objective of the Sprint Review is to demo the Sprint work for Senior Management
- B. The primary objective of the Sprint Review is to demo the Sprint work and to receive feedback from the Product Owner(s) on the work completed in the Sprint
- C. The primary objective of the Sprint Review is to demo the Sprint work and to receive feedback from the Scrum Master on the work completed in the Sprint
- D. The primary objective of the Sprint Review is to demo the Sprint work and to recommend ways to work better in the Sprint.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 23

You are the Scrum Master and the very first Sprint will complete in 5 days. You are creating a meeting invite for the Sprint Review to demo the items completed in the Sprint. Who should you invite as a required attendee to the Sprint Review?

1. Product Owner(s)
2. Development Team
3. Business Users

- A. 1, 2, and 3
- B. 1 and 2 only
- C. The entire company
- D. 1 only

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 24

You are the Scrum Master. The Sprint will complete in two days. Each day of the Sprint is equivalent to 8 hours. The team has just enough time to complete all tasks in the remaining 16 hours with the exception of three tasks. Of these three tasks, two tasks (a total of 6 hours) are required to complete one Product Backlog item and one task (an estimate of 2 hours) is required to complete another Product Backlog item. How should the development team handle the remaining three tasks?

- A. The development team should negotiate with the Product Owner on the definition of "done".
- B. The development team should work the extra 8 hours to complete their commitment to the Product Owner
- C. The development team should place the two Product Backlog items back onto the Product Backlog
- D. The development team should keep the three tasks on the Sprint Backlog for the next Sprint and complete those tasks first

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 25

Which of the following is not reflected in a Sprint Burn down Chart?

- A. Total Days in Sprint

- B. Number of Tasks Remaining
- C. Day of Sprint
- D. Work Hours Remaining

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 26

What artifact shows actual versus planned progress?

- A. Work Flow
- B. Burn down Chart
- C. Task Breakdown
- D. Stakeholders

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:



QUESTION 27

Which of the following is NOT part of the Sprint?



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- A. The product is released to customers after each Sprint
- B. The principal goal for a Sprint is to produce release-quality increments in functionality
- C. Releases usually incorporate the result of multiple Sprints
- D. Occur at times dictated by customer and business needs

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 28

What is the maximum amount of time a sprint retrospective should take?

- A. 1 hour
- B. 1 and half hour
- C. 3 hours for a 30 day Sprint
- D. 8 hours for a 30 day Sprint



Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 29

What happens when all committed items (requirements) are not completed at the end of the Sprint?

- A. The Sprint duration is extended
- B. The tasks are determined to be unnecessary
- C. They return to the product backlog
- D. None of the above

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 30

The most encouraged time of day to hold a Scrum Daily Meeting is:

- A. A beginning of the day
- B. Immediately after lunch
- C. 4:30 PM
- D. 7:00 PM

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:



QUESTION 31

Is Scrum Master a "management" position?

- A. Yes
- B. No

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 32

Who is on the Scrum Team?

- A. Project Manager
- B. Project Owner
- C. Product Owner
- D. Development Team
- E. Manager
- F. CEO
- G. Scrum Master

Correct Answer: CDG

Section: (none)

Explanation

Explanation/Reference:

QUESTION 33

What is the recommended size for a Development Team?

- A. 6, +3 or -3
- B. 9
- C. 6
- D. 7, +2 or -2



Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 34

Who is required to attend the Daily Scrum?

- A. Scrum Master
- B. Development Team
- C. Development Team and Product Owner
- D. Development Team and Scrum Master

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 35

As the Sprint planning progresses, the workload has grown beyond the development team's capacity. Which action makes most sense for the Team?

- A. Work overtime for the Sprint
- B. Collaborate with the Product Owner and potentially remove or change items
- C. Cancel the Sprint
- D. Star the Sprint and recruit additional team members

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:



QUESTION 36

Who is ultimate responsible for the Product Backlog item estimates?

- A. The Development Team
- B. Scrum Master
- C. Stakeholders D. Project Owner

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 37

More than one Scrum Team is working on a single project or release. How should the Product Backlog be arranged?

- A. A separate Product Backlog is constructed for each Scrum Team. All of the increments are integrated at the end in an integration Sprint
- B. All Scrum Teams work from a common Product Backlog and integrate their work every sprint
- C. Only one Scrum Team should work on Scrum project
- D. Scrum Teams should have their separate Product Backlogs

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 38

When many Scrum Teams are working on a project, what best describes the definition of "done"?

- A. All teams must use the same definition
- B. Each Team defines and uses its own
- C. Each Team uses its own but must make it clear to all other Teams
- D. It depends

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 39

When many Scrum Teams are working on the same product, should all of their increments be integrated every Sprint?

- A. No, that is far too hard
- B. No, each Scrum Team stands alone
- C. Yes, but only the Scrum's Teams whose work has dependencies
- D. Yes, otherwise Product Owners may not be able to inspect what is done accurately

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 40

What is the primary responsibility of the Scrum Master?



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- A. To Prioritize the Product Backlog
- B. To remove any impediments the Development Team encounters during their work
- C. To work with the Product Owner to develop the Product Backlog
- D. To manage the Development Team

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 41

When should the Product Owner ship or implement a Sprint increment?

- A. At the end of every Sprint
- B. When the Team feels is done with every Sprint
- C. Whenever the increment is free of defects
- D. When it makes sense

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 42

The Sprint Backlog is owned by?

- A. The Scrum Master
- B. The Product Owner
- C. The Development Team
- D. The Scrum Master and Development Team

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 43

Which objectives are covered as part of Sprint Planning?



- A. Understanding what functionality the Product Owner desires within the next Sprint and figuring out how to do it.
- B. Updating the scope of the release with all Sprints, end dates, and costs
- C. Reviewing current functionality that binds the software solution
- D. Recalculating empirical velocity, adjusting team capacity accordingly, and projecting end dates

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 44

The Development Team should have all the skills needed to:

- A. Complete the project as estimated when the date and cost are committed to the Product Owner.
- B. Turn the Product Backlog it selects into an increment of potentially shippable product functionality.

C. Do all of the development work, but not the types of testing that require specialized testing, tools, and environments.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 45

Who determines when it is appropriate to update the Sprint Backlog during a Sprint?

- A. The Project Manager
- B. The Scrum Team
- C. The Development Team
- D. The Product Owner

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:



QUESTION 46

Which of these may a Development Team deliver at the end of a Sprint (choose 2)?

- A. A single document, if that is what the Product Owner asked for
- B. An increment of software with minor known bugs in it
- C. Failing unit tests, to identify acceptance tests for the next Sprint
- D. An increment of working software that is "done."

Correct Answer: AD

Section: (none)

Explanation

Explanation/Reference:

QUESTION 47

Which three activities will a Product Owner likely engage in during a Sprint? (Choose 3)

- A. Run the daily Scrum
- B. Answer questions from the Development Team about items in the current Sprint
- C. Update the Sprint burndown chart
- D. Work with the stakeholders
- E. Prioritize the Development Team's activities.
- F. Provide feedback

Correct Answer: BDF

Section: (none)

Explanation

Explanation/Reference:

QUESTION 48

Development Team members volunteer to own a Sprint Backlog item:

- A. During the Daily Scrum
- B. Whenever a team member can accommodate more work
- C. Never. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be done by an individual team member
- D. At the Sprint planning meeting

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 49

Which two are properties of the Daily Scrum? (Choose 2)

- A. It is fifteen minutes or less in duration.
- B. It is facilitated by the team lead.
- C. It consists of the Scrum Master asking the Team members the three questions.

D. Its location and time should remain constant.

Correct Answer: AD

Section: (none)

Explanation

Explanation/Reference:

QUESTION 50

Upon what type of process control is Scrum based?



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- A. Hybrid
- B. Defined
- C. Complex
- D. Empirical

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:

QUESTION 51

What is the maximum time that Scrum recommends the team spend in the daily scrum (daily standup)?

- A. Fifteen minutes
- B. Thirty minutes
- C. One hour

- D. Four hours
- E. As long as it takes

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 52

Which topics should be discussed in the Sprint Review?

- A. the process
- B. coding practices
- C. all of the above
- D. Sprint results

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:



QUESTION 53

During the sprint review the project is assessed against the _____

- A. Sprint goal
- B. Sprint Planning
- C. Sprint review
- D. Sprint retrospective

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 54

How many principles form the foundation of the Manifesto for Agile Software Development?

- A. 10
- B. 9
- C. 12
- D. 15

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 55

How should the Product Backlog be arranged?

- A. Product Backlog items should be sorted by level of effort or complexity in descending order.
- B. Product Backlog items should be sorted by business priority in descending order.
- C. Product Backlog items should be date sorted in ascending order.
- D. Product Backlog items should be grouped by business category or feature.

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 56

Which two of the following are reasons for considering Agile? (Choose two.)

- A. Evaluating Data for Agile Marketing
- B. Focus on Customers
- C. Focus on Employees
- D. Evaluating Data based on Current trends

Correct Answer: AB

Section: (none)

Explanation

Explanation/Reference:

QUESTION 57

_____ constitute the Sprint Backlog and are often estimated in hours.

- A. Stories
- B. Use Cases
- C. Features
- D. Tasks

Correct Answer: D

Section: (none)

Explanation

Explanation/Reference:



QUESTION 58

True or False: The Scrum Framework encompasses rules or guidelines for architecture?

- A. True
- B. False

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 59

The term Agile Development was first introduced in:



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- A. An addendum called Project Management Principles
- B. The Agile Manifesto
- C. Lean Process Improvement
- D. The Scrum Framework

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:



QUESTION 60

What is an ideal size for a Scrum team?

- A. 13
- B. 4
- C. 7
- D. 10

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 61

True or False: Story Points are for sizing, not for time estimation?

- A. True
- B. False

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:

QUESTION 62

Which of the following are activities found in the Scrum framework?

- A. Scrum planning
- B. Daily standup
- C. Scrum review
- D. Daily planning

Correct Answer: B

Section: (none)

Explanation

Explanation/Reference:

QUESTION 63

In an Agile environment, planning happens at which two levels? (Choose two.)

- A. release planning
- B. backlog planning
- C. sprint planning
- D. product planning

Correct Answer: AC

Section: (none)

Explanation



Explanation/Reference:

QUESTION 64

Which of the following are artifacts associated with Scrum?

- A. Product specification
- B. Effort chart
- C. Sprint backlog
- D. Product owner list

Correct Answer: C

Section: (none)

Explanation

Explanation/Reference:

QUESTION 65

What are the four stages of team development?

- A. Forming, Storming, Norming, Performing
- B. Low, Medium, High, Critical
- C. Developing, Shaping, Finishing, Completion
- D. Gathering, Building, Developing, Educating

Correct Answer: A

Section: (none)

Explanation

Explanation/Reference:



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