

ITIL-F 2013

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Part 1

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Exam A

QUESTION 1 Which of these should a change model include?

- 1. The steps that should be taken to handle the change
- 2. Responsibilities; who should do what, including escalation
- 3. Timescales and thresholds for completion of the actions
- 4. Complaints procedures
- A. 1, 2 and 3 only
- B. All of the above
- C. 1 and 2 only
- D. 2 and 4 only

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 2

Which of the following is MOST concerned with the design of new or changed services?

- A. Change Management
- B. Service Transition
- C. Service Strategy
- D. Service Design

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 3

Which of the following is a responsibility of Supplier Management?

A. Development, negotiation and agreement of Service Level Agreements (SLAs)

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- B. Development, negotiation and agreement of contracts
- C. Development, negotiation and agreement of the Service Portfolio
- D. Development, negotiation and agreement of Operational Level Agreements (OLAs)

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 4

Which of the following is the BEST description of a Service-based Service Level Agreement(SLA)?

- A. The SLA covers one service, for all the customers of that service
- B. The SLA covers an individual customer group for all services they use
- C. An SLA that covers all customers for all services
- D. An SLA for a service with no customers

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 5 Which of the following is concerned with fairness and transparency?

- A. Capacity Management
- B. Governance
- C. Service Design
- D. Service Level Management

Correct Answer: B Section: (none) Explanation



Which of the following is an objective of business relationship management?

- A. To identify patterns of business activity
- B. To ensure high levels of customer satisfaction
- C. To secure funding to manage the provision of services
- D. To ensure strategic plans for IT services exist

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 7

The design of IT services requires the effective and efficient use of "the four Ps". What are these four Ps?

- A. People, process, partners, performance
- B. Performance, process, products, plans
- C. People, process, products, partners
- D. People, products, plans, partners

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 8

Which of the following BEST describes service strategies value to the business?

- A. Allows higher volumes of successful change
- B. Reduction in unplanned costs through optimized handling of service outages
- C. Reduction in the duration and frequency of service outages
- D. Enabling the service provider to have a clear understanding of what levels of service will make their customers successful



Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 9

Which two processes will contribute MOST to enabling effective problem detection?

- A. Incident and financial management
- B. Change and release and deployment management
- C. Incident and event management
- D. Knowledge and service level management

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 10

Which of the following would be used to communicate a high level description of a major change that involved significant cost and risk to the organization?

- A. Change proposal
- B. Change policy
- C. Service request
- D. Risk register

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 11

Which of the following should be documented in an incident model?



- 1. Details of the service level agreement (SLA) pertaining to the incident
- 2. Chronological order of steps to resolve the incident
- A. 1 only
- B. 2 only
- C. Both of the above
- D. Neither of the above

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 12

Why is it important for service providers to understand patterns of business activity (PBA)?

- A. PBA are based on organizational roles and responsibilities
- B. IT service providers CANNOT schedule changes until they understand PBA
- C. Demand for the services delivered by service providers are directly influenced by PBA
- D. Understanding PBA is the only way to enable accurate service level reporting

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 13

Which one of the following would NOT be defined as part of every process?

A. Roles

- B. Inputs and outputs
- C. Functions
- D. Metrics

Correct Answer: C Section: (none)



Explanation

Explanation/Reference:

QUESTION 14

Which process is responsible for recording the current details, status, interfaces and dependencies of all services that are being run or being prepared to run in the live environment?

- A. Service level management
- B. Service catalogue management
- C. Demand management
- D. Service transition

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 15

A process owner has been identified with an "I" in a RACI matrix. Which one of the following would be expected of them?

- A. Be accountable for the outcome of an activity
- B. Perform an activity
- C. Be kept up-to-date on the progress of an activity
- D. Manage an activity

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 16

Which of the following are objectives of service level management?

1: Defining, documenting and agreeing the level of FT services to be provided

2: Monitoring, measuring and reporting the actual level of services provided



3: Monitoring and improving customer satisfaction

- 4: Identifying possible future markets that the service provider could operate in
- A. 1, 2 and 3 only
- B. 1 and 2 only
- C. 1, 2 and 4 only
- D. All of the above

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 17

Which one of the following do technology metrics measure?

- A. Components
- B. Processes
- C. The end-to-end service
- D. Customer satisfaction

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 18

Which process includes business, service and component sub-processes?

- A. Capacity management
- B. Incident management
- C. Service level management
- D. Financial management

Correct Answer: A Section: (none)



Explanation

Explanation/Reference:

QUESTION 19

Which one of the following is NOT part of the service design stage of the service lifecycle?

- A. Designing and maintaining all necessary service transition packages
- B. Producing quality, secure and resilient designs for new or improved services
- C. Taking service strategies and ensuring they are reflected in the service design processes and the service designs that are produced
- D. Measuring the effectiveness and efficiency of service design and the supporting processes

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 20

Which Problem Management activity helps to ensure that the true nature of the problem can be easily traced and meaningful management information can be obtained?

- A. Categorization
- B. Diagnosis
- C. Prioritization
- D. Closure

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 21

A known error has been created after diagnosis of a problem was complete but before a workaround has been found. Is this a valid approach?



- A. Yes: for ease of management, a known error record can be created at any time it is prudent to do so
- B. No: a known error record must only be created after a workaround has been found
- C. No: a known error record is created when the original incident is raised
- D. No: a known error record should be created with the next release of the service

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 22

What are the publications that provide guidance specific to industry sectors and organization types known as?

- A. The Service Strategy and Service Transition books
- B. The ITIL Complementary Guidance
- C. The Service Support and Service Delivery books
- D. Pocket Guides

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 23 Which of the following are managed by facilities management?

- 1. Hardware within a data centre or computer room
- 2. Applications
- 3. Power and cooling equipment
- 4. Recovery sites
- A. 1, 2 and 3 only
- B. All of the above
- C. 1,3 and 4 only
- D. 1and 3 only



Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 24

Which areas of service management can benefit from automation?

1. Design and modeling

- 2. Reporting
- 3. Pattern recognition and analysis
- 4. Detection and monitoring
- A. 1, 2 and 3 only
- B. 1, 3 and 4 only
- C. 2, 3 and 4 only
- D. All of the above

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 25

What is the result of carrying out an activity, following a process or delivering an IT service known as?

- A. Outcome
- B. Incident
- C. Change
- D. Problem

Correct Answer: A Section: (none) Explanation



What is the name of the group that should review changes that must be implemented faster than the normal change process?

- A. Technical management
- B. Emergency change advisory board
- C. Urgent change board
- D. Urgent change authority

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 27

Which of the following is NOT an objective of service transition?

- A. To ensure that a service can be operated, managed and supported
- B. To provide training and certification in project management
- C. To provide quality knowledge and information about services and service assets
- D. To plan and manage the capacity and resource requirements to manage a release

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 28

Which of the following types of service should be included in the scope of service portfolio management?

- 1. Those planned to be delivered
- 2. Those being delivered
- 3. Those that have been withdrawn from service

A. 1 and 3 only



B. All of the above

C. 1 and 2 only

D. 2 and 3 only

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 29 The BEST description of an incident is:

- A. An unplanned disruption of service unless there is a backup to that service
- B. An unplanned interruption to service or a reduction in the quality of service
- C. Any disruption to service whether planned or unplanned
- D. Any disruption to service that is reported to the service desk, regardless of whether the service is impacted or not

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 30

Which one of the following is the set of steps for the continual service improvement approach?

- A. Devise a strategy; Design the solution; Transition into production; Operate the solution; Continually improve
- B. Where do we want to be?; How do we get there?; How do we check we arrived?; How do we keep the momentum going?
- C. Identify the required business outcomes; Plan how to achieve the outcomes; Implement the plan; Check the plan has been properly implemented; Improve the solution
- D. What is the vision?; Where are we now?; Where do we want to be?; How do we get there?; Did we get there?; How do we keep the momentum going?

Correct Answer: D



Section: (none) Explanation

Explanation/Reference:

QUESTION 31

When can a known error record be raised?

1. At any time it would be useful to do so

- 2. After a workaround has been found
- A. 2 only
- B. 1 only

C. Neither of the above

D. Both of the above

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 32

What body exists to support the authorization of changes and to assist change management in the assessment and prioritization of changes?

- A. The change authorization board
- B. The change advisory board
- C. The change implementer
- D. The change manager

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 33



Which process is responsible for discussing reports with customers showing whether services have met their targets?

- A. Continual service improvement
- B. Change management
- C. Service level management
- D. Availability management

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 34

What do customer perceptions and business outcomes help to define?

- A. The value of a service
- B. Governance
- C. Total cost of ownership (TCO)
- D. Key performance indicators (KPIs)

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 35

Which of the following are basic concepts used in access management?

- A. Personnel, electronic, network, emergency, identity
- B. Rights, access, identity, directory services, service/service components
- C. Physical, personnel, network, emergency, service
- D. Normal, temporary, emergency, personal, group

Correct Answer: B Section: (none)



Explanation

Explanation/Reference:

QUESTION 36

Which of these statements about resources and capabilities is ?

- A. Resources are types of service asset and capabilities are not
- B. Resources and capabilities are both types of service asset
- C. Capabilities are types of service asset and resources are not
- D. Neither capabilities nor resources are types of service asset

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 37 Within service design, what is the key output handed over to service transition?

A. Measurement, methods and metrics

- B. Service design package
- C. Service portfolio design
- D. Process definitions

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 38 What should a service always deliver to customers?

- A. Applications
- B. Infrastructure



C. Value D. Resources

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 39 Which process is responsible for the availability, confidentiality and integrity of data?

- A. Service catalogue management
- B. Service asset and configuration management
- C. Change management
- D. Information security management

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 40 Availability management is directly responsible for the availability of which of the following?

- A. IT services and components
- B. IT services and business processes
- C. Components and business processes
- D. IT services, components and business processes

Correct Answer: A Section: (none) Explanation



QUESTION 41 Which process is responsible for providing the rights to use an IT service?

- A. Incident management
- B. Access management
- C. Change management
- D. Requestfulfillment

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 42

Which one of the following is the BEST definition of reliability?

- A. The availability of a service or component
- B. The level of risk that affects a service or process
- C. How long a service or configuration item (CI) can perform its function without failing
- D. How quickly a service or component can be restored to normal working order

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 43

Which one of the following is NOT the responsibility of service catalogue management?

- A. Ensuring that information in the service catalogue is accurate
- B. Ensuring that service level agreements are maintained
- C. Ensuring that information in the service catalogue is consistent with information in the service portfolio
- D. Ensuring that all operational services are recorded in the service catalogue

Correct Answer: B Section: (none)



Explanation

Explanation/Reference:

QUESTION 44

Which one of the following is an objective of release and deployment management?

- A. To standardize methods and procedures used for efficient and prompt handling of all changes
- B. To ensure all changes to service assets and configuration items (CIs) are recorded in the configuration management system (CMS)
- C. To ensure that the overall business risk of change is optimized
- D. To define and agree release and deployment plans with customers and stakeholders

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 45

Which one of the following statements is ?

- A. The configuration management system is part of the known error database
- B. The service knowledge management system is part of the configuration management system
- C. The configuration management system is part of the service knowledge management system
- D. The configuration management system is part of the configuration management database

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 46

Which process is responsible for dealing with complaints, comments, and general enquiries from users?

A. Service level management



- B. Service portfolio management
- C. Request fulfilment
- D. Demand management

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 47

Which of the following BEST describes partners' in the phrase people, processes, products and partners"?

- A. Suppliers, manufacturers and vendors
- B. Customers
- C. Internal departments
- D. The facilities management function

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 48 Which process will perform risk analysis and review of all suppliers and contracts on a regular basis?

- A. The service level management
- B. The IT service continuity management
- C. The service catalogue management
- D. The supplier management

Correct Answer: D Section: (none) Explanation



The experiences, ideas, insights and values of individuals are examples of which level of understanding within knowledge management?

- A. Data
- B. Information
- C. Knowledge
- D. Governance

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 50

Which one of the following contains information that is passed to service transition to enable the implementation of a new service?

- A. A service option
- B. A service transition package (STP)
- C. A service design package (SDP)
- D. A service charter

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 51

The design of IT services requires the effective and efficient use of "the four Ps". What are these four Ps?

- A. People, process, partners, performance
- B. Performance, process, products, plans
- C. People, process, products, partners
- D. People, products, plans, partners



Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 52 Which one of the following would NOT be defined as part of every process?

A. Roles

- B. Inputs and outputs
- C. Functions

D. Metrics

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 53

What is the name of the group that should review changes that must be implemented faster than the normal change process?

- A. Technical management
- B. Emergency change advisory board
- C. Urgent change board
- D. Urgent change authority

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 54

Which of these statements about resources and capabilities is ?



- A. Resources are types of service asset and capabilities are not
- B. Resources and capabilities are both types of service asset
- C. Capabilities are types of service asset and resources are not
- D. Neither capabilities nor resources are types of service asset

Correct Answer: B Section: (none)

Explanation

Explanation/Reference: Part 2:

QUESTION 55

Which of the following would commonly be found in a contract underpinning an IT service?

- 1. Financial arrangements related to the contract
- 2. Description of the goods or service provided
- 3. Responsibilities and dependencies for both parties
- A. 1 and 2 only
- B. 1 and 3 only
- C. 2 and 3 only
- D. All of the above

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 56

Service transition contains detailed descriptions of which processes?

- A. Change management, service asset and configuration management, release and deployment management
- B. Change management, capacity management event management, service request management
- C. Service level management, service portfolio management, service asset and configurationmanagement
- D. Service asset and configuration management, release and deployment management, requestfulfillment



Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 57

Which statement should NOT be part of the value proposition for Service Design?

- A. Reduced total cost of ownership
- B. Improved quality of service
- C. Improved Service alignment with business goals
- D. Better balance of technical skills to support live services

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 58

Which process would be used to compare the value that newer services have offered over those they have replaced?

- A. Availability management
- B. Capacity management
- C. Service portfolio management
- D. Service catalogue management

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 59 Consider the following list:



1. Change authority

2. Change manager

3. Change advisory board (CAB)

Which one of the following is the BEST description of the items above?

- A. Job descriptions
- B. Functions
- C. Teams
- D. Roles, people or groups

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 60 Hierarchic escalation is BEST described as?

- A. Notifying more senior levels of management about an incident
- B. Passing an incident to people with a greater level of technical skill
- C. Using more senior specialists than necessary to resolve an Incident to maintain customer satisfaction
- D. Failing to meet the incident resolution times specified in a service level agreement

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 61

Which one of the following is NOT part of the service design stage of the service lifecycle?

- A. Designing and maintaining all necessary service transition packages
- B. Producing quality, secure and resilient designs for new or improved services
- C. Taking service strategies and ensuring they are reflected in the service design processes and the



service designs that are produced

D. Measuring the effectiveness and efficiency of service design and the supporting processes

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 62 Which one of the following is concerned with policy and direction?

- A. Capacity management
- B. Governance
- C. Service design
- D. Service level management

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 63

Implementation of IT1L service management requires the preparation and planning of the effective and efficient use of "the four Ps." What are these four Ps?

- A. People, process, partners, performance
- B. Performance, process, products, problems
- C. People, process, products, partners
- D. People, products, perspective, partners

Correct Answer: C Section: (none) Explanation



Which of the following should IT service continuity strategy be based on?

- 1. Design of the service metrics
- 2. Business continuity strategy
- 3. Business impact analysis (BIA)
- 4. Risk assessment
- A. 1, 2 and 4 only
- B. 1, 2 and 3 only
- C. 2, 3 and 4 only
- D. 1, 3 and 4 only

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 65

What is the BEST description of an operational level agreement (OLA)?

- A. An agreement between the service provider and another part of the same organization
- B. An agreement between the service provider and an external organization
- C. A document that describes to a customer how services will be operated on a day-to-day basis
- D. A document that describes business services to operational staff

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 66

Which of the following is NOT a valid objective of problem management?

- A. To prevent problems and their resultant Incidents
- B. To manage problems throughout their lifecycle



C. To restore service to a user

D. To eliminate recurring incidents

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 67 Which one of the following is an objective of service catalogue management?

- A. Negotiating and agreeing service level agreement
- B. Negotiating and agreeing operational level agreements
- C. Ensuring that the service catalogue is made available to those approved to access it
- D. Only ensuring that adequate technical resources are available

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 68

Which of the following statements BEST describes the aims of release and deployment management?

- A. To build, test and deliver the capability to provide the services specified by service design
- B. To ensure that each release package specified by service design consists of a set of related assets and service components
- C. To ensure that all changes can be tracked, tested and verified if appropriate
- D. To record and manage deviations, risks and issues related to the new or changed service

Correct Answer: A Section: (none) Explanation



Which one of the following activities are carried out during the "Where do we want to be?" step of the continual service improvement (CSI) approach?

- A. Implementing service and process improvements
- B. Reviewing measurements and metrics
- C. Creating a baseline
- D. Defining measurable targets

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 70

Which one of the following can help determine the level of impact of a problem?

- A. Definitive media library (DML)
- B. Configuration management system (CMS)
- C. Statement of requirements (SOR)
- D. Standard operating procedures (SOP)

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 71

The effective management of risk requires specific types of action. Which of the following pairs of actions would be BEST to manage risk?

- A. Training in risk management for all staff and identification of risks
- B. Identification of risk, analysis and management of the exposure to risk
- C. Control of exposure to risk and investment of capital
- D. Training of all staff and investment of capital



Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 72 Which of the following is an enabler of best practice?

A. Standards

B. Technology

C. Academic research

D. Internal experience

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 73

Which one of the following drives demand for services?

- A. Infrastructure trends
- B. Patterns of business activity (PBA)
- C. Cost of providing support
- D. Service level agreements (SLA)

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 74

Which one of the following is an objective of service transition?



- A. To negotiate service levels for new services
- B. To ensure that service changes create the expected business value
- C. To minimize the impact of service outages on day-to-day business activities
- D. To plan and manage entries in the service catalogue

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 75

Which one of the following is the BEST definition of an event?

- A. Any change of state that has significance for the management of a configuration item (CI) or IT service
- B. An unplanned interruption to an IT service or a reduction in the quality of an IT service
- C. The unknown cause of one or more incidents that have an impact on an IT service
- D. Reducing or eliminating the cause of an incident or problem

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 76

Which one of the following activities does application management perform?

- A. Defining where the vendor of an application should be located
- B. Ensuring that the required functionality is available to achieve the required business outcome
- C. Deciding who the vendor of the storage devices will be
- D. Agreeing the service levels for the service supported by the application

Correct Answer: B Section: (none) Explanation



Service design emphasizes the importance of the "Four Ps". These "Four Ps" include Partners, People, Processes and one other "P". Which of the following is the additional "P"?

- A. Profit
- B. Preparation
- C. Products
- D. Potential

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 78

A process owner is responsible for which of the following?

- 1. Defining the process strategy
- 2. Assisting with process design
- 3. Improving the process
- 4. Performing all activities involved in a process
- A. 2, 3 and 4 only
- B. All of the above
- C. 1, 2 and 3 only
- D. 1, 2 and 4 only

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 79

Which one of the following is concerned with policy and direction?



- A. Capacity management
- B. Governance
- C. Service design
- D. Service level management

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 80

Which of the following is NOT one of the five individual aspects of service design?

- A. The design of the service portfolio, including the service catalogue
- B. The design of new or changed services
- C. The design of market spaces
- D. The design of the technology architectures

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 81 Where would you expect incident resolution targets to be documented?

- A. A service level agreement (SLA)
- B. A request for change (RFC)
- C. The service portfolio
- D. A service description

Correct Answer: A Section: (none) Explanation



Which of the following provide value to the business from service strategy?

1. Enabling the service provider to have a clear understanding of what levels of service will make their customer's successful

2. Enabling the service provider to respond quickly and effectively to changes in the business environment

3. Reduction in the duration and frequency of service outages

- A. All of the above
- B. 1 and 3 only
- C. 1 and 2 only
- D. 2 and 3 only

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 83

What are the categories of event described in the ITIL service operation book?

- A. Informational, scheduled, normal
- B. Scheduled, unscheduled, emergency
- C. Informational, warning, exception
- D. Warning, reactive, proactive

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 84

Which role is responsible for carrying out the activities of a process?

A. Process owner



- B. Change manager
- C. Service manager
- D. Process practitioner

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 85

Which process or function is responsible for monitoring activities and events in the IT infrastructure?

- A. Service level management
- B. IT operations management
- C. Capacity management
- D. Incident management

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 86 Which of the following options is a hierarchy that is used in knowledge management?

- A. Wisdom Information Data Knowledge
- B. Data Information Knowledge Wisdom
- C. Knowledge Wisdom Information Data
- D. Information Data Knowledge Wisdom

Correct Answer: B Section: (none) Explanation



At which stage of the service lifecycle should the processes necessary to operate a new service be defined?

- A. Service design: Design the processes
- B. Service strategy: Develop the offerings
- C. Service transition: Plan and prepare for deployment
- D. Service operation: IT operations management

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 88

Why are public frameworks, such as ITIL, attractive when compared to proprietary knowledge?

- A. Proprietary knowledge may be difficult to adopt, replicate or transfer since it is oftenundocumented
- B. Public frameworks are always cheaper to adopt
- C. Public frameworks are prescriptive and tell you exactly what to do
- D. Proprietary knowledge has been tested in a wide range of environments

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 89

Which process is responsible for managing relationships with vendors?

- A. Change management
- B. Service portfolio management
- C. Supplier management
- D. Continual service improvement



Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 90

Which of the following service desk organizational structures are described in service operation?

1. Local service desk

- 2. Virtual service desk
- 3. IT help desk
- 4. Follow the sun

A. 1, 2 and 4 only

- B. 2, 3 and 4 only
- C. 1, 3 and 4 only
- D. 1, 2 and 3 only

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 91 What are the categories of event described in the ITIL service operation book?

- A. Informational, scheduled, normal
- B. Scheduled, unscheduled, emergency
- C. Informational, warning, exception
- D. Warning, reactive, proactive

Correct Answer: C Section: (none) Explanation

Explanation/Reference:



QUESTION 92

What would you call the groups of people who have an interest in the activities, targets, resources and deliverables from service management?

- A. Employers
- B. Stakeholders
- C. Regulators
- D. Accreditors

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 93

Which of the following are the MAIN objectives of incident management?

- 1. To automatically detect service-affecting events
- 2. To restore normal service operation as quickly as possible
- 3. To minimize adverse impacts on business operations
- A. 1 and 2 only
- B. 2 and 3 only
- C. 1 and 3 only
- D. All of the above

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 94

What type of baseline captures the structure, contents and details of the infrastructure and represents a set of items that are related to each other?

A. Configuration baseline



- B. Project baseline
- C. Change baseline
- D. Asset baseline

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 95 Which of the following BEST describes the purpose of access management?

- A. To provide a channel for users to request and receive standard services
- B. Provides the rights for users to be able to use a service or group of services
- C. To prevent problems and resulting Incidents from happening
- D. To detect security events and make sense of them

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 96 Which of the following are reasons why ITIL is successful?

1. ITIL is vendor neutral

- 2. It does not prescribe actions
- 3. ITIL represents best practice
- A. All of the above
- B. 1 and 3 only
- C. 1 and 2 only
- D. 2 and 3 only

Correct Answer: A Section: (none)



Explanation

Explanation/Reference:

QUESTION 97

Which one of the following includes four stages called Plan, Do, Check and Act?

- A. The Deming Cycle
- B. The continual service improvement approach
- C. The seven-step improvement process
- D. The service lifecycle

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 98

The consideration of value creation is a principle of which stage of the service lifecycle?

- A. Continual service improvement
- B. Service strategy
- C. Service design
- D. Service transition

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 99 Which one of the following functions would be responsible for the management of a data centre?

- A. Technical management
- B. Service desk



C. Application management

D. Facilities management

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 100

Which one of the following would be the MOST useful in helping to define roles and responsibilities in an organizational structure?

- A. RACI model
- B. Incident model
- C. Continual service improvement (CSI) approach
- D. The Deming Cycle

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 101 Which process will regularly analyse incident data to identify discernible trends?

- A. Service level management
- B. Problem management
- C. Change management
- D. Event management

Correct Answer: B Section: (none) Explanation

Explanation/Reference:



QUESTION 102

Which is the definition of a customer facing service?

- A. One which directly supports the business processes of customers
- B. A service that cannot be allowed to fail
- C. One which is not covered by a service level agreement
- D. A service not directly used by the business

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 103

Which one of the following is the BEST definition of the term service management?

- A. A set of specialized organizational capabilities for providing value to customers in the form of services
- B. A group of interacting, interrelated, or independent components that form a unified whole, operating together for a common purpose
- C. The management of functions within an organization to perform certain activities
- D. Units of organizations with roles to perform certain activities

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 104

Which one of the following is the BEST definition of an event?

- A. Any change of state that has significance for the management of a configuration item (CI) or IT service
- B. An unplanned interruption to an IT service or a reduction in the quality of an IT service
- C. The unknown cause of one or more incidents that have an impact on an IT service
- D. Reducing or eliminating the cause of an incident or problem



Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 105

Why are public frameworks, such as 1TIL, attractive when compared to proprietary knowledge?

- A. Proprietary knowledge may be difficult to adopt, replicate or transfer since it is oftenundocumented
- B. Public frameworks are always cheaper to adopt
- C. Public frameworks are prescriptive and tell you exactly what to do
- D. Proprietary knowledge has been tested in a wide range of environments

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 106

Which of the following BEST describes the purpose of access management?

- A. To provide a channel for users to request and receive standard services
- B. Provides the rights for users to be able to use a service or group of services
- C. To prevent problems and resulting Incidents from happening
- D. To detect security events and make sense of them

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 107

Which one of the following would be the MOST useful in helping to define roles and responsibilities in an organizational structure?



- A. RACI model
- B. Incident model
- C. Continual service improvement (CSI) approach
- D. The Deming Cycle

Correct Answer: A Section: (none) Explanation

Explanation/Reference: Part 3

QUESTION 108

Which one of the following provides the list of processes within the service operation stage of the service lifecycle?

- A. Event management, incident management, problem management, request fulfilment, and access management
- B. Event management, incident management, change management, and access management
- C. Incident management, problem management, service desk, request fulfilment, and event management
- D. Incident management, service desk, request fulfilment, access management, and event management

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 109

With which process is problem management likely to share categorization and impact coding systems?

- A. Incident management
- B. Service asset and configuration management
- C. Capacity management
- D. IT service continuity management

Correct Answer: A Section: (none) Explanation



Explanation/Reference:

QUESTION 110

What guidance does ITIL give on the frequency of production of service reporting?

- A. Service reporting intervals must be defined and agreed with the customers
- B. Reporting intervals should be set by the service provider
- C. Reports should be produced weekly
- D. Service reporting intervals must be the same for all services

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 111 Which one of the following does service metrics measure?

- A. Functions
- B. Maturity and cost
- C. The end-to-end service
- D. Infrastructure availability

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 112 Which one of the following is NOT a valid purpose or objective of problem management?

- A. To prevent problems and resultant incidents
- B. To manage problems throughout their lifecycle
- C. To restore service to a user



D. To eliminate recurring incidents

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 113 Which process is responsible for low risk, frequently occurring, low cost changes?

- A. Demand management
- B. Incident management
- C. Release and deployment management
- D. Request fulfillment

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 114

Which function or process would provide staff to monitor events in an operations bridge?

- A. Technical management
- B. IT operations management
- C. Request fulfillment
- D. Applications management

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 115

Which of the following activities are performed by a service desk?



- 1. Logging details of incidents and service requests
- 2. Providing first-line investigation and diagnosis
- 3. Restoring service
- 4. Implementing all standard changes
- A. All of the above
- B. 1, 2 and 3 only
- C. 2 and 4 only
- D. 3 and 4 only

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 116

Which of the following is NOT an objective of Continual Service Improvement?

- A. Review and analyze Service Level Achievement results
- B. Identify activities to improve the efficiency of service management processes
- C. Improve the cost effectiveness of IT services without sacrificing customer satisfaction
- D. Conduct activities to deliver and manage services at agreed levels to business users

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 117

Check, Act and Plan are three of the stages of the Deming Cycle. Which is the fourth?

- A. Do
- B. Perform
- C. Implement
- D. Measure



Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 118

What are the three types of metrics that an organization should collect to support continual service improvement (CSI)?

- A. Return on investment (ROI), value on investment (VOI), quality
- B. Strategic, tactical and operational
- C. Critical success factors (CSFs), key performance indicators (KPIs), activities
- D. Technology, process and service

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 119

Which of the following are classed as stakeholders in service management?

- 1. Customers
- 2. Users
- 3. Suppliers
- A. All of the above
- B. 1 and 3 only
- C. 1 and 2 only
- D. 2 and 3 only

Correct Answer: A Section: (none) Explanation

Explanation/Reference:



QUESTION 120

From the perspective of the service provider, what is the person or group who defines or and agrees their service targets known as?

- A. User
- B. Customer
- C. Supplier
- D. Administrator

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 121

Which process is responsible for sourcing and delivering components of requested standard services?

- A. Request fulfillment
- B. Service portfolio management
- C. Service desk
- D. IT finance

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 122

Which of the following is the best definition of service management?

- A. The ability to keep services highly available to meet the business needs
- B. A set of specialized organizational capabilities for providing value to customers in the form of services
- C. A complete set of all the documentation required to deliver world class services to customers
- D. An internationally recognized methodology to provide valuable services to customers

Correct Answer: B



Section: (none) Explanation

Explanation/Reference:

QUESTION 123

Which of the following CANNOT be provided by a tool?

- A. Knowledge
- B. Information
- C. Wisdom
- D. Data

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 124

Which one of the following is the purpose of service level management?

- A. To carry out the service operations activities needed to support current IT services
- B. To ensure that sufficient capacity is provided to deliver the agreed performance of services
- C. To create and populate a service catalogue
- D. To ensure that an agreed level of IT service is provided for all current IT services

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 125 What is a RACI model used for?

A. Performance analysis



- B. Recording configuration items
- C. Monitoring services
- D. Defining roles and responsibilities

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 126

The remediation plan should be evaluated at what point in the change lifecycle?

- A. Before the change is approved
- B. Immediately after the change has failed and needs to be backed out.
- C. After implementation but before the post implementation review
- D. After the post implementation review has identified a problem with the change

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 127 Which of the following statements MOST ly identifies the scope of design coordination activities?

- A. Only changes that introduce new services
- B. It is mandatory that all changes are subject to design coordination activity
- C. Only changes to business critical systems
- D. Any change that the organization believes could benefit

Correct Answer: D Section: (none) Explanation

Explanation/Reference:



QUESTION 128

What is the PRIMARY process for strategic communication with the service provider's customers?

- A. Service catalogue management
- B. Service portfolio management
- C. Service desk
- D. Business relationship management

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 129

Which one of the following is NOT an aim of the change management process?

- A. To ensure the impact of changes are understood
- B. To ensure that changes are recorded and evaluated
- C. To ensure that all changes to configuration items (CIs) are recorded in the configuration management system (CMS)
- D. To deliver and manage IT services at agreed levels to business users

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 130

What are customers of IT services who work in the same organization as the service provider known as?

- A. Strategic customers
- B. External customers
- C. Valued customers
- D. Internal customers



Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 131

Access management is closely related to which other process?

- A. Capacity management only
- B. 3rd line support
- C. Information security management
- D. Change management

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 132

In which core ITIL publication can you find detailed descriptions of service catalogue management, information security management, and supplier management?

- A. Service strategy
- B. Service design
- C. Service transition
- D. Service operation

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 133

Which of the following is the BEST reason for categorizing incidents?



- A. To establish trends for use in problem management and other IT service management (ITSM) activities
- B. To ensure service levels are met and breaches of agreements are avoided
- C. To enable the incident management database to be partitioned for greater efficiency
- D. To identify whether the user is entitled to log an incident for this particular service

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 134

Which of the following would be examined by a major problem review?

- 1. Things that were done ly
- 2. Things that were done inly
- 3. How to prevent recurrence
- 4. What could be done better in the future
- A. 1 only
- B. 2 and 3 only
- C. 1, 2 and 4 only
- D. All of the above

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 135

Which one of the following is the BEST description of a relationship in service asset and configuration management?

- A. Describes the topography of the hardware
- B. Describes how the configuration items (CIs) work together to deliver the services
- C. Defines which software should be installed on a particular piece of hardware
- D. Defines how version numbers should be used in a release



Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 136

Which of the following are sources of best practice?

1. Academic research

2. Internal experience

3. Industry practices

A. All of the above

- B. 1 and 3 only
- C. 1 and 2 only
- D. 2 and 3 only

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 137

Which of the following should be considered when designing measurement systems, methods and metrics? 1. The services

- 2. The architectures
- 3. The configuration items
- 4. The processes
- A. 1, 2 and 3 only
- B. 1, 3 and 4 only
- C. 2, 3 and 4 only
- D. All of the above

Correct Answer: D Section: (none)



Explanation

Explanation/Reference:

QUESTION 138

Which of the following is the best definition of IT service management?

- A. An internal service provider that is embedded within a business unit
- B. A complete set of all the documentation required to deliver world class services to customers
- C. Technical implementation of supporting IT infrastructure components
- D. The implementation and management of quality IT services that meet business needs

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 139

Which of the following is service transition planning and support NOT responsible for?

- A. Prioritizing conflicts for service transition resources
- B. Coordinating the efforts required to manage multiple simultaneous transitions
- C. Maintaining policies, standards and models for service transition activities and processes
- D. Detailed planning of the build and test of individual changes

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 140 What are underpinning contracts used to document?

- A. The provision of IT services or business services by a service provider
- B. The provision of goods and services by third party suppliers



- C. Service levels that have been agreed between the internal service provider and their customer
- D. Metrics and critical success factors (CSFs) for internal support teams

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 141

In which document would you expect to see an overview of actual service achievements against targets?

- A. Operational level agreement(OLA)
- B. Capacity plan
- C. Service level agreement(SLA)
- D. SLA monitoring chart(SLAM)

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 142

Who is responsible for ensuring that the request fulfillment process is being performed according to the agreed and documented standard?

- A. The IT director
- B. The process owner
- C. The service owner
- D. The customer

Correct Answer: B Section: (none) Explanation

Explanation/Reference:



QUESTION 143

Which process is responsible for ensuring that appropriate testing takes place?

- A. Knowledge management
- B. Release and deployment management
- C. Service asset and configuration management
- D. Service level management

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 144

Which of the following identify the purpose of business relationship management?

- 1. To establish and maintain a business relationship between service provider and customer
- 2. To identify customer needs and ensure that the service provider is able to meet
- A. Both of the above
- B. 1 only
- C. 2 only
- D. Neither of the above

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 145

Which of the following is the definition of an outcome?

- A. The results specific to the clauses in a service level agreement (SLA)
- B. The result of carrying out an activity, following a process or delivering an IT service
- C. All the accumulated knowledge of the service provider
- D. All incidents reported to the service desk





Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 146

Understanding what to measure and why it is being measured are key contributors to which part of the Service Lifecycle?

- A. Service Strategy
- B. Continual Service Improvement
- C. Service Operation
- D. Service Design

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 147

Which process would ensure that utility and warranty requirements are properly addressed in service designs?

- A. Availability management
- B. Capacity management
- C. Design coordination
- D. Release management

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 148

What would be the next step in the continual service improvement (CSI) model after? 1. What is the vision?



Where are we now?
Where do we want to be?
How do we get there?
Did we get there?
?

- A. What is the return on investment (ROI)?
- B. How much did it cost?
- C. How do we keep the momentum going?
- D. What is the value on investment (VOI)?

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 149

Which statement about the emergency change advisory board (ECAB) is

- A. The ECAB considers every high priority request for change (RFC)
- B. Amongst the duties of the ECAB is the review of completed emergency changes
- C. The ECAB will be used for emergency changes where there may not be time to call a full CAB
- D. The ECAB will be chaired by the IT Director

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 150

Which of the following is NOT a recognized example of a service provider type within the ITIL framework?

- A. Internal
- B. External
- C. Service desk
- D. Shared services unit



Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 151

Which one of the following statements about incident reporting and logging is ?

- A. Incidents can only be reported by users
- B. Incidents can be reported by anyone who detects a disruption or potential disruption to normal service
- C. All calls to the service desk must be logged as incidents
- D. Incidents reported by technical staff must also be logged as problems

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 152

What type of services are NOT directly used by the business but are required by the service provider to deliver customer facing services?

- A. Business services
- B. Component services
- C. Supporting services
- D. Customer services

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 153

Which of the following areas would technology help to support during the service lifecycle?



1. Data mining and workflow

- 2. Measurement and reporting
- 3. Release and deployment
- 4. Process design
- A. 2, 3 and 4 only
- B. 1, 3 and 4 only
- C. 1, 2 and 3 only
- D. All of the above

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 154 How many people should be accountable for a process as defined in the RACI model?

- A. As many as necessary to complete the activity
- B. Only one the process owner
- C. Two the process owner and the process enactor
- D. Only one the process architect

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 155

The addition, modification or removal of an authorized, planned or supported service or service component and its associated documentation is a definition of what?

- A. A change
- B. A change model
- C. A change request
- D. A change advisory board

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Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 156

Where should the following information be stored?

- 1. The experience of staff
- 2. Records of user behaviour
- 3. Supplier's abilities and requirements
- 4. User skill levels

A. The forward schedule of change

- B. The service portfolio
- C. A configuration management database (CMDB)
- D. The service knowledge management system (SKMS)

Correct Answer: D Section: (none)

Explanation

Explanation/Reference:

QUESTION 157

Which of the following statements about standard changes are ?

- 1. The approach is pre-authorized
- 2. The risk is usually low and well understood
- 3. Details of the change will be recorded
- 4. Some standard changes will be triggered by the request fulfilment process
- A. 1 only
- B. 2 and 3 only
- C. 1, 2 and 4 only
- D. All of the above

Correct Answer: D Section: (none)



Explanation

Explanation/Reference:

QUESTION 158

In which of the following should details of a workaround be documented?

- A. The service level agreement (SLA)
- B. The problem record
- C. The availability management information system
- D. The IT service plan

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 159

What is the primary focus of the business management?

- A. Management, control and prediction of the performance, utilization and capacity of individual elements of IT technology
- B. Review of all capacity supplier agreements and underpinning contracts with supplier management
- C. Management, control and prediction of the end-to-end performance and capacity of the live, operational IT services
- D. Future business requirements for IT services are quantified, designed, planned and implemented in a timely fashion

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 160

Which of the following are types of service defined in ITIL?

- 1. Enabling
- 2. Core
- 3. Enhancing
- 4. Computer



- A. 1, 3 and 4 only
- B. 2, 3 and 4 only
- C. 1, 2 and 4 only
- D. 1, 2 and 3 only

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 161

Which of the following BEST describes technical management?

- A. A function responsibilities for facilities management and building control systems
- B. A function that provides hardware repair services for technology involved in the delivery of service to customers
- C. Senior managers responsibilities for all staff within the technical support function
- D. A function that includes providing technical expertise and overall management of the IT infrastructure

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 162

Which of the following is not a service desk type recognized in the service operation volume of ITIL?

- A. Local
- B. Centralized
- C. Outsourced
- D. Virtual

Correct Answer: C Section: (none) Explanation



Explanation/Reference:

QUESTION 163

Which of the following statements about service asset and configuration management is/are ?

- 1. A configuration item (CI) can exits as part of any numbers other CIs at the same time
- 2. Choosing which CIs to record will depend on the level of control an organization wishes to exert.
- A. 1 only
- B. 2 only
- C. Both of the above
- D. Neither of the above

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 164

Which one of the following is NOT a characteristic of a process?

- A. It is measureable
- B. It delivers specific results
- C. It responds to specific events
- D. It structure an organization

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 165

Which one of the following is NOT a responsibility of the service transaction stage of the service lifecycle?

- A. To ensure that a service managed and operated accordance with constraints specified during design
- B. To design and develop capabilities for service management



- C. To provide good-quality knowledge and information about services
- D. To plan the resources required to manage a release

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 166 Which one of the following is NOT an objective of problem management?

- A. Minimizing the impact of incidents that cannot be prevented
- B. Preventing problems and resulting incidents from happening
- C. Eliminating recurring incidents
- D. Restoring normal service operation as quickly as possible

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 167

Which process has the purpose to ensure that, by managing the risks could seriously affect IT services, the IT service provider can always provide minimum agreed business-related service levels?

- A. Change management
- B. IT service continuity management
- C. Financial management for IT services
- D. Service catalog management

Correct Answer: B Section: (none) Explanation

Explanation/Reference:



QUESTION 168

Who is responsible for defining metrics for change management?

- A. The change management process owner
- B. The change advisory board (CAB)
- C. The service owner
- D. The continual service improvement manager

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 169

In terms of adding value to the business, which one of the following describes service operation's contribution?

- A. The cost of the service is designed, predicted and validated
- B. Measures for optimization are identified
- C. Service value is modeled
- D. Service value is visible to customers

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 170

In which of the following areas would ITIL complementary guidance provide assistance?

- 1. Adapting best practice for specific industry sectors
- 2. Integrating ITIL with other operating models
- A. Both of the above
- B. Neither of the above
- C. Option 1 only
- D. Option 2 only



Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 171

The multi-level SLA' is a three-layer structure. Which one of the following layers is NOT part of this type of SLA?

- A. Customer level
- B. Service level
- C. Corporate level
- D. Configuration level

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 172

What is the BEST description of the purpose of the service operation stage of the service lifecycle?

- A. To decide how IT will engage with suppliers during the service lifecycle
- B. To proactively prevent all outages to IT services
- C. To design and build processes that will meet business needs
- D. To deliver and manage IT services at agreed levels to business users and customers

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 173

Which of the following are within the scope of service asset and configuration management?



- 1. Identification of configuration items (CIs)
- 2. Recording relationships between CIs
- 3. Recording and control of virtual CIs

4. Approving finance for the purchase of software to support service asset and configuration management

- A. 1, 2 and 3 only
- B. All of the above
- C. 1, 2 and 4 only
- D. 3 and 4 only

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 174

Which of the following availability management activities is/are considered to be proactive as opposed to reactive?

- 1. Monitoring system availability
- 2. Designing availability into a proposed solution
- A. None of the above
- B. Both of the above
- C. 1 only
- D. 2 only

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 175

Which of the following is an objective/are objectives of the service strategy stage of the service lifecycle?

- 1. Providing an understanding of what strategy is
- 2. Ensuring a working relationship between the customer and service provider
- 3. Defining how value is created



A. 1 only

- B. 2 only
- C. 3 only
- D. All of the above

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 176

Which one of the following activities is NOT part of the Deming Cycle?

- A. Act
- B. Plan
- C. Do
- D. Co-ordinate

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 177

Which one of the following activities would be performed by access management?

- A. Providing physical security for staff at data centers and other buildings
- B. Managing access to computer rooms and other secure locations
- C. Managing access to the service desk
- D. Managing the rights to use a service or group of services

Correct Answer: D Section: (none) Explanation

Explanation/Reference:



QUESTION 178

Which one of the following are the two primary elements that create value for customers?

- A. Value on investment (VOI) and return on investment (ROI)
- B. Customer and user satisfaction
- C. Service requirements and warranty
- D. Resources and capabilities

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 179

Which one of the following do major incidents require?

- A. Separate procedures
- B. Less urgency
- C. Longer timescales
- D. Less documentation

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 180

Which one of the following is it the responsibility of supplier management to negotiate and agree?

- A. Service level agreements (SLAs)
- B. Third-party contracts
- C. The service portfolio
- D. Operational level agreements (OLAs)



Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 181

Which one of the following is the BEST description of a service request?

- A. A request from a user for information, advice or for a standard change
- B. Anything that the customer wants and is prepared to pay for
- C. Any request or demand that is entered by a user via a self-help web-based interface
- D. Any request for change (RFC) that is low-risk and which can be approved by the change manager without a change advisory board (CAB) meeting

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 182

Which one of the following is the BEST description of a service level agreement (SLA)?

- A. The part of a contract that specifies the responsibilities of each party
- B. An agreement between the service provider and an internal organization
- C. An agreement between a service provider and an external supplier
- D. An agreement between the service provider and their customer

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 183

Which one of the following statements BEST describes a definitive media library (DML)?



- A. A secure location where definitive hardware spares are held
- B. A secure library where definitive authorized versions of all media configuration items (CIs) are stored and protected
- C. A database that contains definitions of all media CIs
- D. A secure library where definitive authorized versions of all software and back-ups are stored and protected

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 184

Which one of the following would NOT involve event management?

- A. Intrusion detection
- B. Recording and monitoring environmental conditions in the data centre
- C. Recording service desk staff absence
- D. Monitoring the status of configuration items

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 185

Which process is involved in monitoring an IT service and detecting when the performance drops below acceptable limits?

- A. Service asset and configuration management
- B. Event management
- C. Service catalogue management
- D. Problem management

Correct Answer: B Section: (none) Explanation



Explanation/Reference:

QUESTION 186

Which process is responsible for controlling, recording and reporting on the relationships between components of the IT infrastructure?

- A. Service level management
- B. Change management
- C. Incident management
- D. Service asset and configuration management

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 187

Which processes are responsible for the regular review of underpinning contracts?

- A. Supplier management and service level management
- B. Supplier management and change management
- C. Availability management and service level management
- D. Supplier management and availability management

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 188 Which stage of the service lifecycle is MOST concerned with defining policies and objectives?

- A. Service design
- B. Service transition
- C. Continual service improvement

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D. Service operation

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 189 What is the objective of Access Management?

- A. To provide security staff for Data Centers and other buildings
- B. To manage access to computer rooms and other secure locations
- C. To manage access to the Service Desk
- D. To manage the right to use a service or group of services

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 190

Which of the following is NOT a valid objective of Request Fulfillment?

- A. To provide a channel for users to request and receive standard services
- B. To update the Service Catalogue with services that may be requested through the Service Desk
- C. To provide information to users about what services are available and how to request them
- D. To source and deliver the components of standard services that have been requested

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 191

Which of the following should be done when closing an incident?



1. Check the incident categorization and it if necessary

- 2. Check that user is satisfied with the outcome
- A. 1 only
- B. Both of the above
- C. 2 only
- D. Neither of the above

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 192

Which process lists "Understanding patterns of business activity" as a major role?

- A. Demand Management
- B. Supplier Management
- C. Service Desk
- D. Request Fulfillment

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 193

Which stage of the Continual Service Improvement (CSI) model is BEST described by the phrase 'Understand and agree on the priorities for improvement based on a deeper development of the principles defined in the vision'?

- A. Where are we now?
- B. Where do we want to be?
- C. How do we get there?
- D. Did we get there?

Correct Answer: B



Section: (none) Explanation

Explanation/Reference:

QUESTION 194

Looking for ways to improve process efficiency and cost effectiveness is a purpose of which part of the service lifecycle?

- A. Service Operation
- B. Service Transition
- C. Continual Service Improvement
- D. Service Strategy

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 195

What is a service delivered between two business units in the same organization known as?

- A. Strategic service
- B. Delivered service
- C. Internal service
- D. External service

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 196

What is the act of transforming resources and capabilities into valuable service better known as?

A. Service management



- B. Incident management
- C. Resource management
- D. Service support

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 197

Which of the following activities would be performed by a process manager?

- 1. Monitoring and reporting on process performance
- 2. Identifying improvement opportunities
- 3. Appointing people to required roles
- A. All of the above
- B. 1 and 3 only
- C. 1 and 2 only
- D. 2 and 3 only

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 198

Which of the following are valid parts of the Service Portfolio?

- 1. Service Pipeline
- 2. Service Knowledge Management System (SKMS)
- 3. Service Catalogue
- A. 1 and 2 only
- B. 3 only
- C. 1 and 3 only
- D. All of the above



Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 199

Which of the following identifies the purpose of design coordination?

- A. Provide a single point of control for all activities and processes within the service design stage of the lifecycle
- B. Ensuring all service designs have availability designed into them
- C. Designing of all the links between every service design process and all other processes in the service lifecycle
- D. Control of all supplier relationships from design right through to the production environment

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 200

Which of the following identifies the purpose of service transition planning and support?

- A. Provide overall planning for service transitions and co-ordinate the resources they require
- B. Ensure that all service transitions are properly authorized
- C. Provide the resources to allow all infrastructure elements of a service transition to be recorded and tracked
- D. To define testing scripts to ensure service transitions are unlikely to ever fail

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 201 Which of the following is NOT a source of best practice?

A. Standards



B. Technology

- C. Academic research
- D. Internal experience

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 202 Which of the following is NOT an objective of request fulfillment?

- A. To provide information to users about what services are available and how to request them
- B. To update the Service Catalogue with services that may be requested through the Service Desk
- C. To provide a channel for users to request and receive standard services
- D. To source and deliver the components of standard services that have been requested

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 203

Which of the following processes contributes MOST to quantifying the financial value of IT services to the business?

- A. Service level management
- B. Financial management
- C. Demand management
- D. Risk management

Correct Answer: B Section: (none) Explanation



QUESTION 204

Which process has the following objective, 'Produce service design packages (SDPs) based on service charters and change requests'?

- A. Service transition planning and support
- B. Design coordination
- C. Service level management
- D. Change management

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 205

Which process would maintain policies, standards and models for service transition activities and processes?

- A. Change management
- B. Capacity management
- C. Service transition planning and support
- D. Release management

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 206

Which process would you MOST expect to be involved in the management of underpinning contracts?

- A. Change management
- B. Service catalogue management
- C. Supplier management
- D. Release and deployment management

Correct Answer: C



Section: (none) Explanation

Explanation/Reference:

QUESTION 207

Which role is accountable for the operational management of a process?

- A. Process practitioner
- B. Process manager
- C. Service manager
- D. Change manager

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 208

Which of the following statements is for every process?

- 1. It delivers its primary results to a customer or stakeholder
- 2. It defines activities that are executed by a single function
- A. Both of the above
- B. 1 only
- C. Neither of the above
- D. 2 only

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 209

A Service design package (SDP) would normally be produced for which of the following? - 1. A new IT service



- 2. A major change to an IT service

- 3. An emergency change to an IT service
- 4. An IT service retirement
- A. 2, 3 and 4 only
- B. 1, 2 and 4 only
- C. None of the above
- D. All of the above

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 210

Which of the following are benefits to the business of implementing service transition?

- 1. Better reuse and sharing of assets across projects and resources
- 2. Reduced cost to design new services
- 3. Result in higher volume of successful changes
- A. 1 and 2 only
- B. 2 and 3 only
- C. 1 and 3 only
- D. None of the above

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 211

Which of the following processes are performed by the service desk?

- 1. Capacity management
- 2. Request fulfillment
- 3. Demand management
- 4. Incident management



- A. All of the above
- B. 3 and 4 only
- C. 2 and 4 only
- D. 2 only

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 212

Remediation planning is BEST described in which of the following ways?

- A. Planning how to recover the cost of a change
- B. Planning the steps required to be taken if a change is unsuccessful
- C. Planning how to compensate a user for a failed change
- D. Planning how to advise the change requestor of a failed change

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 213 Which statement BEST represents the guidance on incident logging?

- A. Incidents must only be logged if a resolution is not immediately available
- B. Only incidents reported to the service desk can be logged
- C. All incidents must be fully logged
- D. The service desk decide which incidents to log

Correct Answer: C Section: (none) Explanation



QUESTION 214

Which problem management activity ensures that a problem can be easily tracked and management information can be obtained?

- A. Categorization
- B. Detection
- C. Prioritization
- D. Escalation

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 215

Which process is responsible for eliminating recurring incidents and minimizing the impact of incidents that cannot be prevented?

- A. Service level management
- B. Problem management
- C. Change management
- D. Event management

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 216

What are the categories of events described in the ITIL service operation book?

- A. Informational, scheduled, normal
- B. Scheduled, unscheduled, emergency
- C. Informational, warning, exception



D. Warning, reactive, proactive

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 217 Which of the following is the BEST description of a centralized service desk?

- A. The desk is co-located within or physically close to the user community it serves
- B. The desk uses technology and other support tools to give the impression that multiple desk locations are in one place
- C. The desk provides 24 hour global support
- D. There is a single desk in one location serving the whole organization

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 218

Which of the following would be most useful in helping to implement a workaround as quickly as possible?

- A. A capacity database
- B. A definitive media library
- C. A request for change
- D. A known error database

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 219

Which of the following would NOT be contained in a release policy?



- A. Naming and numbering conventions
- B. Entry and exit criteria of the release into testing
- C. Roles and responsibilities for the release
- D. The risk register for the release

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 220

Which reason describes why ITIL is so successful?

- A. The five ITIL volumes are concise
- B. It is not tied to any particular vendor platform
- C. It tells service providers exactly how to be successful
- D. It is designed to be used to manage projects

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 221

What type of record should you raise when a problem diagnosis is complete and a workaround is available?

- A. A service object
- B. An incident
- C. A change
- D. A known error

Correct Answer: D Section: (none) Explanation



Explanation/Reference:

QUESTION 222

Which two elements of financial management for IT services are mandatory?

- A. Budgeting and charging
- B. Accounting and charging
- C. Budgeting and accounting
- D. Costing and charging

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 223

What is the primary focus of business capacity management?

- A. Management, control and prediction of the performance, utilization and capacity of individual elements of IT technology
- B. Review of all capacity supplier agreements and underpinning contracts with supplier management
- C. Management, control and prediction of the end-to-end performance and capacity of the live, operational IT services
- D. Future business requirements for IT services are quantified, designed, planned and implemented in a timely fashion

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 224

From the perspective of the service provider, who is the person or group that agrees their service targets?

- A. The user
- B. The customer
- C. The supplier

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D. The administrator

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 225

Match the following activities with the Deming Cycle stages

1. Monitor, Measure and Review

2. Continual Improvement

- 3. Implement Initiatives
- 4. Plan for Improvement

A. 1 Plan, 2 Do, 3 Check, 4 ActB. 3 Plan, 2 Do, 4 Check, 1 Act

- C. 4 Plan, 3 Do, 1 Check, 2 Act
- D. 2 Plan, 3 Do, 4 Check, 1 Act

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 226

What is IT Governance concerned with?

- A. Measuring and improving the efficiency and effectiveness of IT processes
- B. Ensuring that IT processes support the organization's strategies and objectives
- C. Reducing the total cost of providing services to the business
- D. Ensuring that targets documented in Service Level Agreements (SLAs) are met

Correct Answer: B Section: (none) Explanation



QUESTION 227 Which is the list for the three levels of a multi-level Service Level Agreement (SLA)?

- A. Technology, Customer, User
- B. Corporate, Customer, Service
- C. Corporate, Customer, Technology
- D. Service, User, IT

Correct Answer: B Section: (none) Explanation

Explanation/Reference:

QUESTION 228

Which of the following are objectives of Supplier Management?

- 1. Negotiating and agreeing Contracts
- 2. Updating the Supplier and Contract database
- 3. Planning for possible closure, renewal or extension of contracts
- 4. Managing relationships with internal suppliers
- A. 1, 2 and 3 only
- B. 1, 3 and 4 only
- C. 2, 3 and 4 only
- D. None of the above

Correct Answer: A Section: (none) Explanation

Explanation/Reference:

QUESTION 229

Which of the following statements about communication within Service Operation are ?

- 1. All communication must have an intended purpose or resultant action
- 2. Communication should not take place without a clear audience



- A. 1 only
- B. 2 only
- C. Both of the above
- D. None of the above

Correct Answer: C Section: (none) Explanation

Explanation/Reference:

QUESTION 230

Which Service Design process makes the most use of data supplied by Demand Management?

- A. Service Catalogue Management
- B. Service Level Management
- C. IT Service Continuity Management
- D. Capacity Management

Correct Answer: D Section: (none) Explanation

Explanation/Reference:

QUESTION 231

Which statement about Service Level Agreements (SLAs) is ?

- A. They must contain legal wording because of their importance
- B. There should always be a separate SLA for each specific customer
- C. The wording must be clear and concise to allow no room for ambiguity
- D. Changes to the SLA can only be requested by the customer

Correct Answer: C Section: (none) Explanation

